The path to our destiny: The transitioning of physiotherapy in Nigeria from occupation to a true profession

Joseph A. Balogun

College of Health Sciences, Chicago State University, 9501 South King Drive, Chicago, IL 60208, USA.

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The themes of the 55th annual conference of the Nigeria Society of Physiotherapy are “Advancing Physiotherapy in Nigeria: The Next Step”, “Physiotherapy in Preventive Healthcare: Challenges and the Way Forward.” I have been asked to tailor my keynote speech to address both themes of the conference. The Biblical metaphor of the Promise Land was utilized as the centerpiece of this presentation. I submit that our journey to the Promise Land will be reached when physiotherapy in Nigeria becomes a “doctoring” profession, and physiotherapists are widely respected and legislatively authorized to provide direct access in the prevention and treatment of individuals with functional impairments, and also recognized as experts for promoting the physical health and well-being of asymptomatic individuals. This presentation proffered a roadmap that will lead the profession of physiotherapy in Nigeria to a true professional status.

Key words: Roadmap, professionalization, physiotherapy, occupation, semi-profession, true-profession, Nigeria.

INTRODUCTION

Preamble

Mr. Chairman, I need to plea for immunity in case I stated incorrectly the sequence of the protocol for this pomp, pageantry, and circumstance ceremony. First, it is indeed appropriate to recognize the historical significance of the city that we are all gathered this morning. Lokoja, the capital of Kogi State, is the first settlement for the British colonial masters when they arrived in West Africa. The name "Nigeria" was coined by the British journalist, Flora Shaw while she was gazing at the spectacular beauty of the Niger River on the day she got married to Lord Fredrick Lugard, the Governor-General of Nigeria at the time.

Second, I thank Dr. Idris Omede and his retinue for finding time out of their very busy work schedule to come to this auspicious occasion, even in the middle of an ongoing political campaign in the state. The presence of several state officers and dignitaries at this opening ceremony of the 55th annual conference of the Nigeria Society of Physiotherapy (NSP) signifies the high regard and affection that the administration of Governor Idris Wada has for the profession of physiotherapy. Kogi often called the "confluence" state because of its unique and strategic location embodied the heartbeat, and albeit the conscience of our nation. Kogi State with twenty-one
local government areas has the distinction of being the only state in Nigeria that shares a boundary with ten other states.

I thank the national and local Conference Organizing Committees for their kind words and encomiums in the citation that was read in my honor a few minutes ago. It is always gratifying to be appreciated by people who know one best. To God be the glory that the Biblical dogma that a "prophet is honored everywhere except in his own country" (Mathew 13:57), does not apply in this case. I am honored and enthused to be here today as the third guest to deliver a keynote address in recognition of our late visionary leader, Chief Christopher A. Ajao. The two previous keynote speakers, Professor Victor Obajuluwa and Dr. Muoyo Okome, are my colleagues at the University of Ibadan and we are all presently living in the United States of America (USA).

Personal disclosures and disclaimers

To set the stage for my presentation, Mr. Chairman, a few personal disclosures, and disclaimer is in order. I was registered with the NSP in 1978 but departed the country in 1980 in search of greener pastures. After my doctoral education at the University of Pittsburgh, I made a five-year cameo appearance in Nigeria between 1986 and 1991. Given that I have not lived in Nigeria for over two decades, I will not claim to know the minutia of the state of affairs within the physiotherapy family or the political jostling within the NSP. I am not currently a card-carrying member of the NSP, but I am a licensed physical therapist in the State of Illinois in the USA and a carrying member of the NSP, but I am a licensed physical therapist in the State of Illinois in the USA and a registered member of the American Physical Therapy Association (2014b).

Most importantly, I am an NSP member at heart and consider myself a member of the physiotherapy family. Therefore, I will liberally use the pronoun "our" during this presentation. I consider everyone in the audience a colleague and I believe our fate is intrinsically linked.

The preponderance of my examples during this lecture will be from the USA. I have no apologies for that USA is a nation that I know very well and have adopted as my country. I have lived in Chicago, Illinois for the last 15 of my 30 years abode in America, and now consider the "windy-city" home. I describe my ethnicity as a Nigerian-American.

Homecoming

I am overwhelmed with so many indelible and heart-warming memories and converging emotions as I stand in front of you this morning. This occasion is a homecoming for me. I am a man of humble beginning born at Idofin in East Yagba Local Government Area of this state. My father was a multipurpose peasant farmer, not the Jimmy Carter mechanized type of a farmer; but the type that uses cutlass and hoe to plow the ground to sow seasonal crops. My mother was also a farmer and a revered "Gari" producer. Both of my parents were illiterate; however, they were visionary to send me to school at the age of 5. They surrounded me with great love and hoped that someday, I can become somebody that will shine the bright light on the family tree. With a meager income from their farm products, they pinched pennies to pay for my secondary and high school education. They could not afford to send me to college, but I was lucky to receive the federal government scholarship for my undergraduate and graduate education.

It would have been nice to have my parents here today to share in this grandeur of an occasion. Unfortunately, I lost both of them in the early phase of my professional career. I lost my mother in 1975, when I turned 20 years, during my first year at the University of Ibadan. My father died several years later in 2000 when my career began an upward trajectory; I was only three months into a new position as dean of the College of Health Sciences at Chicago State University. My father did not witness my career blossom.

In recognition of their hard work and hope for what I could become, I dedicate this lecture to my parents, Mr. Ezra Odu and Mrs. Rhoda Abiba, Balogun. As the "son of the soil", from Kogi State, it is with a meek heart, humility, sense of purpose, and pride that I stand before you today to engage in this conversation on the future of our profession, physiotherapy. Before delving into the topic for this lecture, I would like to comment on an issue that is of utmost concern to me as an indigene of Kogi State.

Kogi State physiotherapist shortage debacle

Honorable Commissioner Omede, I was reliably informed that healthcare is one of the top priorities of Governor Idris Wada's administration. It is therefore a privilege to bring to his attention an area of health care that has hitherto been ignored since the inception of Kogi State about three decades ago. There are over 2,000 physiotherapists currently practicing in the country, but only eight of the 2,000 are gainfully employed in Kogi State. Of the eight physiotherapists, only two are employed by the state government, five employed by the federal government, and one is in private practice. Kogi State with a population of 3,850,400 (by 2011 census projection) currently has one physiotherapist to every 481,300 citizens. Kogi State physiotherapist per resident ratio is significantly dismal than the national data. Nationally, the physiotherapist per resident ratio is one physiotherapist to every 89,258 Nigerian (Balogun and Aka, 2015). Simply stated, Kogi State has about five times less (shortage of) physiotherapists when compared to national data. Comparing the physiotherapist per
Table 1. Physiotherapy workforce in Nigeria compared to selected countries around the world.

<table>
<thead>
<tr>
<th>Country</th>
<th>Population</th>
<th>Number of Physiotherapist (PT)</th>
<th>PT Density 1 PT per Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kogi State, Nigeria</td>
<td>3,850,400</td>
<td>8</td>
<td>481,300</td>
</tr>
<tr>
<td>Nigeria</td>
<td>178,516,904</td>
<td>2,000</td>
<td>89,258</td>
</tr>
<tr>
<td>India</td>
<td>1,252,000,000</td>
<td>30,000</td>
<td>41,733</td>
</tr>
<tr>
<td>Egypt</td>
<td>83,386,739</td>
<td>3,000</td>
<td>27,796</td>
</tr>
<tr>
<td>South Africa</td>
<td>53,491,333</td>
<td>6,686</td>
<td>27,796</td>
</tr>
<tr>
<td>Germany</td>
<td>81,198,000</td>
<td>31,000</td>
<td>2,608</td>
</tr>
<tr>
<td>Australia</td>
<td>23,932,593</td>
<td>11,000</td>
<td>2,176</td>
</tr>
<tr>
<td>Canada</td>
<td>35,749,600</td>
<td>17,312</td>
<td>2,065</td>
</tr>
<tr>
<td>USA</td>
<td>320,090,000</td>
<td>184,000</td>
<td>1,740</td>
</tr>
<tr>
<td>UK</td>
<td>63,843,856</td>
<td>51,383</td>
<td>1,243</td>
</tr>
<tr>
<td>France</td>
<td>64,982,894</td>
<td>75,164</td>
<td>865</td>
</tr>
<tr>
<td>Sweden</td>
<td>9,600,000</td>
<td>13,000</td>
<td>738</td>
</tr>
</tbody>
</table>

resident ratio data in Kogi State with the rest of the world makes the physiotherapists' shortage more dire and inauspicious. It is well known that Nigeria has one of the woebegone physiotherapists per resident ratios in the entire world (Table 1).

Nigeria has 1.7 physiotherapists per 100,000 people compared to 12 physiotherapists for Tunisia, 13 physiotherapists for South Africa, 49.4 physiotherapists for Canada, 61.4 physiotherapists for Australia, and 64.7 physiotherapists for U.S.A (Figure 1). The comparative data of the physiotherapist per resident ratio and the physiotherapist workforce per 100,000 people from sample nations around the world calls for a sober reflection on the part of all Nigerians. Given our nation’s human potential and wealth, I believe our state and federal governments can do a better job if they are committed to providing quality healthcare for our citizens.

The only Physiotherapy Department established by the Kogi State government is located at the General Hospital in Lokoja. Regrettably, the department does not have a befitting physical space for therapy and no discernible equipment for the physiotherapists to do their work effectively. The rural dwellers in Kogi State citizens currently have limited access to physiotherapy services. Citizens from East Yagba (my local government) and the adjoining West Yagba local government areas requiring physiotherapy services have to travel over 200 km to Lokoja. I am told the journey to Lokoja takes over 4 h to accomplish because of the bad roads in that region hours of the state.

The treatments provided by physiotherapists often require one or more visits a week for months, and at times for years depending on the diagnosis. The treatment schedules are unrealistic for many patients because of the distance they have to travel, and the transportation cost involved. As a result, the treatment compliance rate and health outcomes for many of these patients are depressing because the intervention is often delayed, and complications would have occurred when they eventually arrive at the hospital. Consequently, many of the patients become despondent and they go in search of unorthodox treatments often with fatal consequences.

Honorable Commissioner Omede, I hope you will agree with me that this situation is morally unacceptable. I, therefore, hereby appeal to Governor Idris Wade to, without further delay, hire more physiotherapists (minimum of 20) and provide a befitting building, equipped with the necessary tools that they need to do their work. If this recommendation is implemented, I am confident that the quality of life of the Kogi people, whom you are elected to serve, will be significantly improved.

Given the existing disparities in access to physiotherapy services, between the urban and rural dwellers in Kogi State, the community physiotherapy practice model should be adopted as an interim measure to address the physiotherapy shortage in Kogi State. Community physiotherapy in Nigeria was conceptualized and successfully implemented in Oyo State in the 1970s by the late Chief Christopher Ajao. It has been proven to be a practical and cost-effective means of leveraging physiotherapy services to the rural dwellers.

Honorable Commissioner Omede, I appreciate your sharing with us, while reading Governor Idris Wade’s speech, the recent strategic plan by his administration to improve physiotherapy services in Kogi State. It is gratifying to note that Governor Idris Wade’s administration has taken the bull by the horn and is now committed to addressing the physiotherapy shortage fiasco in our state. We eagerly await the implementation of his strategic plan.

2015 conference themes

The themes of this year’s conference are: “Advancing
Physiotherapy in Nigeria: The Next Step, “Physiotherapy in Preventive Healthcare: Challenges and the Way Forward.” The letter of invitation from President Taiwo Oyewumi requested that I provide “a veritable platform” that will “contribute to the body of knowledge of physiotherapy and to offer a roadmap that will elevate the profile of physiotherapy profession in Nigeria.” Ladies and gentlemen, this is a very ambitious charge that I take very seriously!

A “veritable” discussion of the “next step” and “way forward” will require having astrological and psychic powers to predict the future. Providing an indubitable path that will advance the status of the physiotherapy profession to the next level of excellence will necessitate using the horoscope chart and crystal ball. Wait a minute; bring forth the horoscope chart and crystal ball to predict the future of physiotherapy in Nigeria? Mr. Chairman, I was just trying to get your attention in a very special way. No, I was just kidding.

Physiotherapy in Nigeria: The Next Step

Purpose of this presentation

During this lecture, I will proffer a path that can lead the profession of physiotherapy in Nigeria to the Biblical Promised Land of Canaan. As a Christian of the Evangelical Church of West Africa faith, I consider the Promise Land our ultimate destination and destiny as a true profession. The Biblical metaphor of the Promise Land will be used as the centerpiece of this presentation. Our journey to the Promise Land will be reached when physiotherapy becomes a “doctoring” profession, and
CONCEPTUAL FRAMEWORK

The late African American human rights activist, Malcolm X rightly stated that “the future belongs to those who prepare for it today.” (BrainyQuote, 2001a) Winston Churchill, former British prime minister, eloquently enunciated that “it is always wise to look ahead, but difficult to look further than you can see.” (BrainyQuote, 2001b). Dr. Forrest Shaklee, the founding father of America’s number 1 natural nutrition company, reminds us that “the best way to predict the future is to create it.” (BrainyQuote, 2001b)

Prediction of future events is an area of scientific inquiry that excites me. I have published, in peer-reviewed journals, over 50 manuscripts predicting several phenomena in physical therapy education, administration, ergonomics, and cardiac rehabilitation. I have decided to approach my charge for this lecture from theological and physiotherapeutic perspectives. No, I have not come here to preach, but to use the Biblical metaphor of the “Promised Land” to bring my point nearer home.

As physiotherapists, we are very familiar with taking the “next step”. During walking re-education, we teach and monitor our patients to take several repeated steps until the treatment goal is achieved. The path to our destiny will be akin to how we evaluate, plan, and implement a walking re-education program for patients with lower extremity dysfunction. From the patient perspective, the “next step” is often onerous, but we physiotherapists always find a way to motivate our patients to achieve the impossible. When the treatment goal is achieved, the patient has figuratively reached the Promise Land.

Mr. Chairman, I would like to return to the Biblical metaphor that I referenced a few minutes ago. During the journey to the Promise Land, the Israelites were to take possession of the land that God had promised their forefathers, a land that was “flowing with milk and honey” (Exodus 3:8). However, upon arrival at Kadesh Barnea, a location that bordered the Promised Land of Canaan, Moses and Aaron sent out twelve spies to survey the land and its people (Numbers 13:18-25).

On their return, the spies convinced the multitude that they could not dethrone the dwellers of the land, even though God promised them they could. Their lack of faith brought the rage of God, and God cursed them with 40 years of wandering in the wilderness. Of the twelve spies, only Joshua, and Caleb, who believed God’s promise to give the land over to them survive. The unbelieving generation of Israelites died, never stepping their foot in the Promised Land. (GoQuestions Ministries, 2015).

Our path to true professional status will be similar to the Israelites journey to the Promised Land. No doubt, there are many doubting Thomas’ among our allies, and even within our ranks. It is unclear if we currently have enough believers who are ready to work towards achieving our goal of true professional status. Furthermore, it is unclear how long the journey to the Promise Land will take us to accomplish; 40 years?

OUR PROFESSIONALIZATION JOURNEY SO FAR

An evaluation of our professionalization milestones may provide a clue that will enable us to answer the question posed. Our journey to the Promised Land began in 1945 when physiotherapy was imported to Nigeria by two British chartered physiotherapists (Miss Manfield and Mr. Williams) with the primary purpose to treat wounded and disabled Nigerians soldiers who returned home from Burma and other countries during World War II (Figure 2).

The NSP was formed in 1959, and the first-degree program in physiotherapy was established at the University of Ibadan in 1966. The Federal Government in 1988 promulgated legislation to form a regulatory body for physiotherapy, but it took 4 years of dithering by the national government before the Medical Rehabilitation Therapists’ Board (MRTB) was finally established in 1992. After the NSP was formed in 1959, it took 33 years to establish the MRTB which was decreed as an amalgam of several health professions, including physiotherapy, occupational therapy, speech therapy, clinical audiology, and prosthetics/orthotics. This national government decree was a disappointment to many physiotherapists in Nigeria and in Diaspora who expected a board created solely for physiotherapists.

Clearly, our profession has made a modest inroad in our journey to the Promise Land, but the slow pace of our development has been a subject of concern to many NSP members. The pertinent question to ask at this stage of our journey in the wilderness is where do we go from here? We physiotherapists can use the words of wisdom espoused by Dr. Theodor Seuss Geisel (American writer and illustrator best known for publishing children’s books under the pen name Dr. Seuss) as our guide to the Promised Land. Dr. Geisel stated: “You have brains in your head. You have feet in your shoes. You can steer yourself in any direction you choose. You are on your own, and you know what you know. And you are the guy who’ll decide where to go.” (BrainyQuote, 2001c)

William Jennings Bryan, the American orator, and politician, also reminded us that “Destiny is no matter of chance. It is a matter of choice. It is not a thing to wait for; it is a thing to achieve.” (BrainyQuote, 2001a)

Familiar alley

In 1989, at the annual National Conference of the physiotherapists are widely respected and legislatively authorized to provide direct access in the prevention and treatment of individuals with functional impairments, and also recognized as experts for promoting the physical health and well-being of asymptomatic individuals.
Nigerian Association of Physiotherapy Students, I delivered a paper titled "Physiotherapy in Nigeria: Past, Present, and Future," During the lecture, I made five bold predictions on the future of our profession, and stated that I foresaw within the next five years: (1) a promulgation of a statutory regulation board for physiotherapy by the national government; (2) establishment of an internship program for new physiotherapy graduates; (3) a licensure process instituted by the government for all new graduates; (4) curriculum reforms within physiotherapy profession that will enable students to develop skills in communication, use of computers, ergonomics, industrial fitness and physical diagnosis; and (5) development of two new graduate programs in physiotherapy in addition to the only one available at the Obafemi Awolowo University (OAU), Ile-Ife (Balogun 1989).

In an article published in the Official Newsletter of the NSP, Adedoyin in 2001 confirmed that "all the predictions by Dr. Balogun have been virtually fulfilled." (Adedoyin, 2001). My batting average in the 1989 prediction is not bad at all. Today, as I embarked on yet another consequential prediction on the future direction for our profession, I will be just as bold in my forecast as I was in 1989. I hope that my batting average will again be just as good or better. For the non-sport enthusiasts in the audience, please pardon my use of batting average sports analogy to illustrate the outcome of my prediction. Batting average is a commonly monitored statistic in cricket, baseball, and softball; it measures the performance of batsmen in cricket and batters in baseball.

THE PATH TO OUR DESTINY

Dear colleagues, we now have a unique opportunity to create our destiny by transitioning physiotherapy to a true profession with esteem and power. To actualize this vision, I am proposing twelve critical steps (not in any sequential order of importance) as the "Way Forward" in our journey to the Promise Land (Figure 3).

Step #1: Doctoral Education

Doctoral education is a trait that is common among true professions (Dutton et. al. 2005). A global scan of the status of physiotherapy education revealed that entry-level DPT degree is gaining popularity around the world. This global trend influenced my decision in selecting DPT education as a necessary "next step" to take in our journey to the Promise Land. The rigor and depth of the entry-level physiotherapy education vary widely from country to country. It presently ranges from a short hospital-based on-the-job training program; common in developing nations, to extensive education leading to a clinical doctoral degree now offered in several countries around the world (Multimedia Foundation, 2015). Transitional and entry-level DPT education was first developed in USA at the University of Southern California and Creighton University, respectively. As of January 2015, all accredited and developing educational programs in the USA now offer the entry-level DPT degree that enables graduates to be eligible for the professional license examination in all 50 states,
including the District of Columbia. In Canada and Quebec, entry-level physical therapy education is at MS degree level with a few universities offering DPT and Ph.D. degrees in physiotherapy (Multimedia Foundation, Inc, 2015).

UK offers BS and Master of Science (MS) degrees in physiotherapy at 35 universities. The University of Sussex now offers a t-DPT; this is a 5-year research-based program. In the UK, three universities now offer a generic physiotherapy professional doctorate (ProfD.) degree in health science; the title of the degree is consistent with the degree awarded by other professions in the UK such as veterinary medicine and pharmacy.

In Australia, six universities currently offer the entry-level DPT and MS in physiotherapy (Bentley and Dunstan, 2006). In the Middle East, Iran and Turkey offer BS, MS, Ph.D., and DPT degrees in physiotherapy. In Asia and Oceania, Pakistan in 2008 was the third country in the world to offer the DPT degree program. Today, Japan, Taiwan, India, and Australia offer DPT and doctoral (Ph.D. and D. Physio) degrees in physiotherapy. Bangladesh offers BS and MS degrees in physiotherapy (The Chartered Society of Physiotherapy, 2015).

In African, Egypt, South Africa, and Nigeria offer BS, MS, and Ph.D. degrees in physiotherapy. In the three countries, a BS degree is still the entry-level education required for practice. In Nigeria, physiotherapy education is offered at seven universities: the University of Ibadan, University of Lagos, Obafemi Awolowo University, University of Nigeria, Bayeoro University, University of Maiduguri, and Nnamdi Azikiwe University, Nnewi. Post-professional MS and Ph.D. degrees are offered at the University of Ibadan, University of Lagos, OAU, University of Nigeria, Enugu, and Bayeoro University. A post-professional MS degree is offered at Nnamdi Azikiwe University (Balogun et. al. 2016).

An emerging trend is that most advanced nations are phasing out their entry-level BS and MS curricula and replacing them with the DPT curriculum (Multimedia Foundation, Inc, 2015). For Nigeria to join the league of progressive nations with high-quality physiotherapy education we must upgrade our existing entry-level BS education to a DPT curriculum. It is a welcome development to learn from the NSP President of the ongoing discussion among the National University Commission (NUC), MRTB, and NSP on the proposed implementation of a DPT program in Nigerian universities. Besides the entry-level DPT program, Nigerian universities need to develop a fast track curriculum for physiotherapists with BS and MS degrees to earn the transitional Doctor of Physical Therapy degree (t-DPT) degree.

**Figure 3.** The path to our destiny.
Step #1: Doctoral Education.
While the consultation among the NUC, MRTB, and NSP has been ongoing for three years now, a whopping 40% of the physiotherapists in Nigeria perceived the BS degree to be adequate for autonomous practice (Mbada et.al. 2015a, b). This perception is a cause for alarm and demonstrates the urgent need to educate the NSP members of the imperative to upgrade the existing entry-level BS education to a clinical doctoral curriculum. In line with Pope John Paul II’s thesis, that “the future starts today and not tomorrow.” (BrainyQuote, 2001a). I submit that the education of our members must begin today and not tomorrow.

The curriculum of the proposed entry-level DPT program must be designed to meet international standards and must allow for diversity in the content domain; it should not be a “one size fits all” curriculum. In addition to the generic concepts taught in the baccalaureate degree program, the DPT curriculum must include the following course contents: exercise physiology, exercise prescription and monitoring, pharmacology, radiology/imaging, pathology, physical diagnosis, advanced research methodology, biostatistics, evidence-based practice, public health, behavioral sciences (communication, social and psychological factors, ethics and values, law, entrepreneurship and management sciences, clinical reasoning), patient/client management model, disease prevention, wellness, and health promotion, practice management, management of care delivery, social responsibility, advocacy, and core values. The above course contents are essential because of the expanded role of the physiotherapists in healthcare as a “first-line contact” practitioner.

The NSP leadership must ensure that the implementation of the entry-level DPT education takes place concurrently in all the universities. We must never repeat the mistake of the past when at a point in our history, we had multiple entry-level education pathways (certificate, diploma, and degree) in our profession. In the 1970s, this situation was a source of confusion to the practitioners. A distinct body of knowledge for the physiotherapists was proposed in 1975 by Dr. Helen J. Hislop in “The Not So Impossible Dream” speech that she presented during the 10th Mary McMillian memorial lecture at the 51st annual conference of the American Physical Therapy Association, Anaheim, California (Hislop, 1975). Dr. Hislop, in her lecture, provided a compelling case for adopting “pathokinesiology” as the science of physiotherapy.

A modicum of progress was made in the last forty years to build upon Dr. Hislop’s pathokinesiology proposal, but our knowledge base is still not infallible and incontrovertible. The majority of the studies that investigated the therapeutic efficacy of our interventions were poorly designed with limited external validity. The physiotherapy profession today desperately needs double-blind, randomized control, and meta-analysis studies to conclusively demonstrate the efficacy of our treatments. Nigerian physiotherapists have a role to play in this global research effort by focusing on the effects of our physiotherapy intervention on diseases that are peculiar and endemic in our local environment.

Step #3: Commitment to Research that Improves Quality of Life of Nigerians

To garner professional esteem from the general public, we must engage in research that improves the quality of life of the Nigerian people. Specifically, we need to identify effective preventive and treatment methods for the following top ten causes of death in Nigeria: respiratory infection (19%), malaria (20%), HIV (9%), diarrhea diseases (5%), road injuries (5%), protein-energy malnutrition (3%), cancer (3%), meningitis (3%), stroke (3%), tuberculosis (2%) and other diseases/sequela (27%) (Databod 2015).

A major constraint that researchers in developing countries face is the limited grant opportunities available to both seasoned and young investigators. To address this barrier, the NSP members should donate generously to both the Nwuga’s Research Foundation; and participate in canvassing for funds, on behalf of Nwuga’s Research Foundation, from moneybags in our society and local and multinational corporations. The funds generated should be appropriated exclusively to support the research agenda of our burgeoning physiotherapist investigators. Funding priority should be given to investigators who address the top ten causes of death in Nigeria (Databod 2015).

Step #2: Unique body of knowledge

Another important trait that is sacrosanct to true professions is the development of a unique and esoteric body of knowledge. Freidson, 1986; Hislop, 1975). This “next step” requires a global effort on the part of all physiotherapists. A distinct body of knowledge for physiotherapy was proposed in 1975 by Dr. Helen J. Hislop in “The Not So Impossible Dream” speech that she presented during the 10th Mary McMillian memorial lecture at the 51st annual conference of the American Physical Therapy Association, Anaheim, California (Hislop, 1975). Dr. Hislop, in her lecture, provided a compelling case for adopting “pathokinesiology” as the science of physiotherapy.

Step #4: Professional autonomy

Professional autonomy is a sine qua non for true
professional status (Forsyth and Danisiewicz, 1985; Larson, 1979; Massey, 2002). The World Confederation for Physical Therapy (WCPT) has consistently advocated for the professionalization of physiotherapy (World Confederation for Physical Therapy, 2011). In 2011, the WCPT issued a global policy statement to its members to rise to the challenge of making physiotherapy a true profession by advocating for relevant legislation that will lead to direct access practice in member countries.

In the USA, physical therapists now have some semblance of direct access in all the 50 States and the District of Columbia. Similarly, physiotherapists in South Africa are first contact (“first line”) practitioners because they are legally authorized to independently “diagnose, treat and refer patients to medical specialists, imaging and also issue a certificate of illness (Rose 1989). While having first contact practice privilege is a major progress in the journey to the Promise Land, but first contact practice in itself is not a substitute for true professional status. The wider recognition of physiotherapy as a true professional even in countries with direct access legislation (USA, Australia, and South Africa) is still elusive. On the contrary, Williams et al., 2009, contend that physicians, surgeons, dieticians, pharmacists, physiotherapy, and nursing have achieved true professional status in Australia. The occupations they classified as semi-professions are paramedic, optometry, podiatry, social work, and optician (Williams, et. al. 2009).

Let me be clear, to reverse the existing legislation that prevents physiotherapists from having direct access to their patients will not be easy. The pertinent question is: do we currently know our foes and allies in the inevitable heavy lifting ahead? The overwhelming majority of the NSP members perceived physicians (71%) and politicians (65%) will be the opposition to any legislation that will grant physiotherapy autonomous practice (Mbada et. al. 2015a).

The medical establishment and politicians will express concerns for public safety based on the erroneous perception that physiotherapists are unable to decipher and diagnose diseases as a result of limited course content in pathology (Boissonnault, 2006a, b; Ganiyu 2008; Crout et. al. 1998). The opposition may also argue that granting direct access to physiotherapists will lead to increased healthcare cost; since patients may still seek physicians’ consultation. To the contrary, there is growing empirical evidence that showed that granting direct access to physiotherapists resulted in enhanced quality of care, fewer physician visits, and reduced healthcare costs with no undue risk to patients’ safety (Holdsworth et al, 2006, 2007; Pendergast et al, 2012; American Physical Therapy Association, 2014a; Ojha et al, 2014; Bury and Strokes, 2013). When the DPT education is in place, the above concerns will no longer be tenable since the curriculum submitted to NUC for approval contained course contents in pathology, imaging, and physical diagnosis. The elimination of the cost of paying a physician to make a referral; and early access to treatment are known advantages of patients having direct access to physiotherapy services (Shoemaker, 2012). In our lobbying effort to educate legislators and physicians, the NSP leadership and individual physiotherapist must be able to adduce convincingly the advantages of physiotherapists having direct access to their patients.

Nigeria currently has a democratic political system that seems to be thriving. Lobbying of government bureaucrats and legislators is universally recognized as one of the core processes of doing business in a democracy. I was reliably informed that the NSP now retains a law firm with the primary purpose to influence legislation that may impact the interest of the physiotherapy profession (Oyewumi, 2015). The NSP leadership, without further delay, must allow our lobbyists to initiate legislation that will advance the case for professional autonomy.

As a first major step, the NSP and MRTB should co-sponsor legislation at the National Assembly that will make physiotherapists “first line” contact practitioners educated to diagnose independently, treat and refer patients to other medical specialists; and to prescribe medication. Yes, you hear me right, physiotherapists to prescribe medication. My view is in line with the right recently granted to a cohort of physiotherapists with advanced pharmacology training in the UK (World Confederation for Physical Therapy, 2012). This landmark development, which is first in the world, is expected to decrease bureaucratic clinical practices, free up physician’s time, and subsequently lower healthcare costs. It is worth pursuing legislation that will grant physiotherapists the right to prescribe medication. My view is informed by the fact that our profession is on the verge of becoming a “doctoring” occupation that will produce graduates with the cognitive knowledge and clinical competence expected of a first-line contact practitioner.

The introduction of medication through the skin is not new to physiotherapists. After all, iontophoresis, (a technique of introducing medicinal ions into the body by applying a modulated direct current through the skin), and phonophoresis (use of ultrasound to enhance the delivery of topically applied analgesics and anti-inflammatory agents into the body) therapies are provided by physiotherapists around the world to promote wound healing and in the management of musculoskeletal injuries (Hecox, 2006). It is my humble opinion that physiotherapists should have the latitude to introduce medication percutaneously when they are clinically indicated.

**Step #5: Professional expertise**

True professions have technical, specialized, and highly skilled work that is often referred to as “professional
expertise." This expectation requires regular updating of clinical skills through post-professional education and continuing education life-long learning practices (Dutton et. al. 2005). No physiotherapists should repeat the mistake that some of our pioneer physiotherapist educators made by neglecting to take advantage of graduate-level educational opportunities at a critical time in their career. Our universities can explore faculty training exchanges and an articulation agreements with foreign universities with a Ph.D. program in physiotherapy. The effort of Dr. Emmanuel John in developing a post-professional DPT linkage agreement with the University of Michigan-Flint is a model program that can be replicated by other universities. Over a dozen physiotherapists from Nigeria have graduated from this online program; some of the graduates are now employed as faculty and clinicians in hospitals and clinics throughout the country (John, 2015).

There is broad agreement among the NSP members of the need for post-professional training (Mbada et. al 2015a, b). Unfortunately, the number of Ph.D. graduates produced at our universities is incapable of keeping pace with the demand for faculty in the academy. This situation is a bane to our existence as a profession because we need faculty to educate the next generation of practitioners, and we also need specialists on the cutting edge of clinical practice to deliver high-quality physiotherapy services. To ameliorate the prevailing faculty shortage, our universities must harness the expertise of Nigerian physiotherapists in Diaspora by inviting them to teach for a short period or to conduct workshops on topical issues in physiotherapy.

Physiotherapists with baccalaureate or entry-level DPT degrees can develop professional expertise through advanced clinical specialist training in a domain of physiotherapy practice. For example, in the USA, graduates of the entry-level DPT program have an opportunity to continue training in residency and fellowship programs (American Board of Physical Therapy Residency and Fellowship Education, 2015). Approved residency programs are between 9 and 36 months while approved fellowships are between 6 and 36 months. A fellowship program through residency training and a board examination is offered in other countries such as Australia and Scandinavia (Multimedia Foundation, Inc, 2015).

Nigeria has adopted the British model of medical education with the establishment of the National Postgraduate Physiotherapy College to provide a residency training program in eight specialty domains of physiotherapy; fellowship programs by examination, election, and honorary awards (Oywumi, 2015). It is now common knowledge that the NSP and MRTB are co-sponsoring a bill in the National Assembly to formally register the College and to provide annual budget needed to fulfill the stated mission. Although the College is yet to admit students, it appears the fundamental framework for a functioning institution is in place; and this is a welcome development in our journey to the Promise Land. For the fellowship program of the College to have academic credibility, the curriculum design must be comprehensive with an emphasis on the acquisition of clinical skills. Producing “half-baked” clinical specialists will make our profession a laughingstock among other health professions in Nigeria and internationally. If this unthinkable situation arose, that would make our journey to the Promise Land a difficult or impossible task. We cannot afford to fail in this effort. Consultations on pedagogy related issues with Nigerian physiotherapist educators in Diaspora will be helpful in the early years of implementation of the College programs.

Nigeria is perceived currently around the world as a corrupt nation in disarray; and a nation besieged by the terrorist group, Boko Haram. The current security situation in Nigeria is a concern that will derail the implementation of any university-based linkage agreement. Our security situation has to improve for foreign universities to be willing to send their faculty and staff to a pariah nation. President Mohammed Buhari’s administration must work hard to stem the tide of corruption that has eaten deeply into the fabric of our society; provide the support needed to defend the nation and restore law and order in the country.

Step #6: Licensure

The extant literature revealed that the licensure process following a university-based education is considered one of the traits of true professions (Dutton et. al. 2005). Licensure is a quality assurance procedure that reassures the public at large that a profession is to be trusted and respected (Chaudhry, 2010). Graduates of physiotherapy programs in Nigeria are currently mandated to write a pre-induction examination before participating in the internship program, but no formal assessment is undertaken at the end of the internship experience.

It appears to me that the “pre-induction examination” process “placed the cart before the horse.” The academic transcript from a NUC accredited university will be adequate in confirming the knowledge base of new graduates wishing to enroll in an internship program. After the one-year internship experience, formal assessment procedures should be instituted by MRTB to objectively evaluate the cognitive knowledge and clinical competencies of all new physiotherapists. We need to rethink and elevate the quality assurance programming for our profession to restore public confidence in the clinical skills of all physiotherapists practicing in the country. I was reliably informed that out of the 2,000 physiotherapists currently practicing in the country only about half renew their license annually (Oyeyemi, 2015).

It is unacceptable to have physiotherapists working with
an expired license. Practicing physiotherapy without a license should carry civil or criminal penalties. The MRTB must be granted the authority, if they do not currently have the power, to revoke the license of incompetent practitioners or those who engage in unethical and criminal acts.

**Step #7: Professional ethics and integrity**

Professional codes of ethics and standards are required attributes of true professions (Freidson, 1986; Hislop, 1975; Larson, 1979). Physiotherapists need to maintain an image that reflects high integrity and operate on sound ethical principles as dictated by the professional ethical code of conduct. In the quest for exorbitant financial gains, some of our colleagues are often tempted to compromise the ethical code of the profession. Although the NSP currently has ethical codes of conduct, there is the perception that the ethical standards are not uniformly enforced among the members. The laxity in enforcement of the ethical code must be rectified to uphold the integrity of the profession.

In life, perception is everything and at times perception is a reality. Our profession cannot afford the perception by the Nigerian people, that we are ragamuffins and charlatans. The Nigerian people will constantly judge the ethical compass of our members, and in the process indirectly, either positively or negatively, judge our profession. The NSP should have an active process in place to monitor member’s ethics and those who are ethically challenged and unable to abide by the code of conduct of the profession must be disciplined.

**Step #8: Public service**

Historically, true professions enjoy high social status and esteem within society (Freidson, 1986; Hislop, 1975; Larson, 1979). High esteem arises primarily from the valuable altruistic and social roles of the profession’s work. We can enhance our stature in the larger society if physiotherapists are mandated as a condition for license renewal to show evidence that they engaged in public service or provide pro bono physiotherapy services in their communities. This worthwhile goal can be achieved by having physiotherapists volunteer their service with international agencies such as the Red Cross, Salvation Army, and Doctors without Borders. Furthermore, the NSP leadership should cultivate positive media relations; and widely disseminate information about physiotherapists who participates in humanitarian, and public service initiatives in electronic, print, and social media.

**Step #9: Financial rewards**

The power and status that a profession commands, vis-à-vis the image and desirability of that profession are greatly influenced by financial rewards and remuneration (Elliot, 1972; Freidson, 1986; Hislop, 1975; Larson, 1979). To garner the prestige that we desperately need, the Nigerian public at large must perceive the physiotherapy profession to be financially and professionally rewarding as a career. When physiotherapists receive the attractive condition of service that is commensurate with other health professions requiring similar years of education, the image and prestige of our profession will be elevated to the first-tier choice of professions that high school students seriously consider. With the DPT education in the pipeline, now is the opportune time for the NSP to make a compelling case to the national government to create career pathways that will enhance the take-home salary and career mobility of the DPT graduates that will be employed within the healthcare system.

**Step #10: Collaboration with other health professions**

As physiotherapy steadily moves toward true professional status, the NSP leadership must be strategic in forming a labor alliance with other health professions. An alliance with vocational careers or professions with less esteem and prestige will further erode the credibility of our profession. From inception, our education and clinical practices were shaped in tandem with the medical model. This approach has over the years enhanced the credibility of our profession within the medical communities, academia, and society at large. Unfortunately, there are certain individuals within our rank who in recent years have fought hard to reverse the medical model that our forefathers instituted. In my view, a departure from the organizational (academic and clinical) structures and practices on which the foundation of our profession was solidly anchored will obliterate years of hard work and the steady progress made in moving our profession closer towards true professional status.

**Step #11: Accountability and advocacy**

A core trait of true professions is accountability at the individual patient, society, and the profession’s levels. Physiotherapists around the world are held accountable for fulfilling the implied agreement governing the patient/practitioner role, and in abiding with the ethical codes of practice of the profession (University of Washington Medicine, 2015; Hammond et al, 2015). The society at large will in the future hold our profession accountable for the physical-well-being and rehabilitation health of the nation. Therefore, on an ongoing basis, under the mandate of the NSP, the researchers funded by the Nwuga Foundation must be made to evaluate the quality of care provided by physiotherapists in different
clinical and community settings, and the overall impact of physiotherapy services on patient's quality of life.

Advocacy is the act of supporting a social issue or policy. All physiotherapists have a moral duty to be an advocate for at least one social cause. Effective advocacy can positively influence public policy, laws, and budgets that affect our profession. Recruiting an army of physiotherapists who are committed to reversing the existing obnoxious legislation controlling the practice of our profession is a worthwhile social cause that we should all embrace today and move forward with a grassroots campaign to educate the legislators at the National Assembly.

**Step #12: Rebranding our public image**

True professions work hard to develop a positive image and also work hard to protect it. Our profession currently has a name and image problem; only 16.8% of Nigerians living in the rural areas of the country are aware of the physiotherapy profession, and 60% of the rural dwellers’ associate physiotherapy with masseurs, and 30.8% with physicians (Mbada et. al. 2015b).

In many of the local Nigerian languages, physiotherapists are called Dokita (“doctor”). The word “Dokita” carries great respect and prestige, but critics pounce when physiotherapists are referred to as “Dokita” because our educational training is still at the baccalaureate level. Once we produce the first set of DPT graduates, they can legitimately be called “Dokita”; the anticipated landmark development will no doubt enhance the image of our profession within the public at large.

On a cautionary note, the use of the title “doctor” by physical therapists working in the clinical setting is still controversial in many countries around the world (Hammond et. al. 2015). A DPT graduate working in the clinical milieu is entitled to use the title “Dokita” but must clearly include in his/her clinical notes the “PT” or “Physio” acronym to prevent being confused with a physician.

Our profession is often misrepresented in the local Nigerian languages. We need “catchy” and easily understandable terms that will clearly define our unique clinical roles in healthcare. This is particularly important to market our profession to the younger generation of students in primary and secondary schools and universities. As a matter of urgency, we need to carve a unique identity that will represent the essence of our profession.

As an undergraduate student at Ibadan, in the 1970s, the Yoruba language newscasters often call physiotherapists “Awon osisẹ kó’móorín” or “dókitá kó’móorín” and “Awon osisé to nto egun”, dokítà eléegun or “dókità to nto éngun.” Awon osisẹ kó’móorín translated means, the health worker that teaches a child how to work. The names dókitá kó’móorín or awon osisé komorin referenced the walking reeducation program that physiotherapists use to facilitate the mobility of children with lower extremity impairment. During that era, polio, myelitis, and cerebral palsy were an endemic pediatric scourge. The name “dókitá kó’móorín” delimits the scope of practice of our profession to pediatric care and should therefore not be encouraged. The name “dókitá eléegun” or Awon osisé to nto egun is often used to describe physiotherapists working with athletes.

The term “Dokita to nto egungun” is more descriptive of a bonesetter, than the role of physiotherapists in the prevention and management of sports injuries. The names “dókitá eléegun” or Awon osisé to nto egun” is a misnomer, and, therefore, inappropriate for us to embrace. A more appropriate name that exemplifies the therapeutic role of a physiotherapist in sport is “dókitá to nto ésan”, translated as the doctor that realigns/manipulates/treat the muscles and ligaments. A more encompassing name that describes our role in healthcare is “dókitá to nfi owó wọ aisan”; translated as the doctor that uses his/her hands to aid healing and recovery from injury/disease. The above term brings to focus the hand as the primary therapeutic tool of the physiotherapists. The use of the term “dókitá to nfi owó wọ aisan” is consistent with the NSP’s ongoing “hand” branding campaign. The term “dókitá to nfi owó wọ aisan” should be pilot tested in a focus group (market analysis) research to determine its viability and effectiveness. If the market analysis research found the term “dókitá to nfi owó wọ aisan” to be effective, the NSP should embrace its use and translate it into the various local languages and launch a nation-wide public relations campaign by collaborating with the mass media.

One of the barriers against semi-professions transitioning to true professional status is the perception that semi-professions are dominated by women and therefore they engage primarily in “women's work.” This sexist perception elevates the prejudices against semi-professions regardless of the amount of skill involved in the profession (Multimedia Foundation, Inc, 2015). In several countries around the world, the physiotherapy profession is female-dominated with concomitant sexist prejudice; an added burden to overcome in attaining true professional status. The NSP members are presently overwhelmingly (>60%) male-dominated, and the physiotherapy profession is not perceived as a “women’s career” in Nigeria. To increase diversity in the clinical and academic environments, concerted efforts should be made by the administrators and faculty members in the seven universities currently offering physiotherapy to attract more females into our profession.

**MATHEMATICAL MODEL**

My discussion so far can be represented in a mathematical model that will capture the twelve recommended steps (Xn) proffered during this lecture. How fast we get to the Promised Land, our destination
Figure 4. Factors that will influence the type of regression model to use in predicting the outcome of our journey to the promise land.

(Y) if we assumed a linear relationship between Y and X can be predicted using a multiple regression method.

\[ Y = a + b_1X_1 + b_2X_2 + b_3X_3 \ldots \ldots + b_nX_n \]

\( a = \) intercept; \( b = \) regression coefficient

\( X_1, X_2, \ldots, X_n \) is the twelve steps proposed in this lecture as the “way forward” that will lead our profession to the Promise Land. How useful each independent variable can be used to predict how fast to reach our destiny, will be a function of the coefficient of determination \( (R^2) \) derived from the mathematical equation.

The regression model to use for our prediction will be influenced by the number of independent variables, type of dependent variables, and the shape of the regression line (Figure 4). Given that our dependent variable is binary (Success or Failure to reach the Promise Land), the logistic regression model will be the appropriate statistical analysis. Here the value of Y will range from 0 to 1 and it can be represented by the following equation (Ray, 2015).

\[ \text{Odds} = \frac{p}{1-p} = \frac{\text{Probability of event occurring}}{\text{Probability of event not occurring}} \]

\[ \ln(\text{odds}) = \ln\left(\frac{p}{1-p}\right) \]

\[ \logit(p) = \ln\left(\frac{p}{1-p}\right) = b_0 + b_1X_1 + b_2X_2 + b_3X_3 + \ldots + b_kX_k \]

In the above equation, \( p \) is the probability of getting to the Promise land.

In the years to come, I will encourage my colleagues to space the relevance and applicability of my proposal and the relevance of using the logistic regression model in predicting our journey to the Promise Land. A question that is relevant to ask is: how do professions know when they have attained true professional status? We will know we have reached our destiny, the Promise Land, when our profession commands esteem, power, and influence in the larger society, among legislators, and within the government. Freidson (1986), inter alia states that, “professionalization is perception; the public recognition of identity conferred from without. Essentially a vocational pursuit becomes a profession when enough people agree that it is.
Conclusion

During this conference, I observed a lot of energy and positive dialogue among the participants. This is a dramatic development that I cannot remember experiencing during my short stay in Nigeria in the 1980s. I am most impressed with the number of physiotherapists who have completed their terminal degree and engaging in productive research. This is a positive development for our profession.

The physiotherapy profession in Nigeria is at the precipice of transitioning to the next level of excellence. The recommendations that I have presented during this lecture are not meant to be “prescriptive” nor should they be taken as a list of guarantees that will lead us to the Promise Land. I hope that the recommendations that I presented in this lecture will be used to jump-start a national conversation on the future of our profession. When I based my assessment on our track record and pace of development as a profession, I concluded that physiotherapy in Nigeria will attain true professional status within the next two decades; half of the time it took the Israelites to reach the Promised Land. However, if we worked hard together collectively, we may be able to cut down the time frame to reach the Promise Land in a decade.

This is a challenge and not an impossible goal to set for our profession. My thesis for a shorter timeline was based on the fact that our profession now has a viable and elastic resource base potential. The physiotherapy profession in Nigeria is experiencing a renaissance from past obscurity and mediocrity within the academy into a respectable healthcare discipline that is beloved in the ivory tower and gradually gaining respect within the public at large.

My colleagues, I hate to disappoint on the timelines that I have predicted; there are no quick fixes in getting to the Promised Land. The journey is not for the faint-hearted or the weak. I am honored to be able to provide a blueprint that will lead us to our destiny.

In years to come, our presence here this morning may be symbolically compared to the 1963 March on Washington led by US civil right leader Martin Luther King when he delivered his historic “I Have a Dream” speech which was directed at the conscience of a weary American nation to improve urgently race relations and end racism (American Rhetoric, 2001). As a sexagenarian, I may not live long enough to see the day when physiotherapy will be widely acclaimed as a true profession in Nigeria. One thing that I am certain is that as a profession we will get to the Promised Land. I believe we will leave this 55th annual conference with differences of opinion on the strategies to be used in the implementation of my recommendations, but I hope we will remain united in our determination to transition our profession to the next level of excellence. If we came together as one, with pride, our hearts would swell to call ourselves physiotherapists. We are individually made for this moment to achieve great things for our profession and together we shall succeed.

Reaching our destiny will require our collective efforts
Our Destiny is in our Hands
We have the power to control our Destiny
Let us rise and seize this moment to face the challenges yet to come.

Thanks for listening to my points of view on the way forward in transforming physiotherapy to an autonomous and esteemed profession of choice for young college-bound Nigerian children. God bless the NSP, God bless the Federal Republic of Nigeria, and God bless the United States of America, my adopted country!

CONFLICT OF INTERESTS

The authors have not declared any conflict of interests.

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GLOSSARY TO THE PRESENTATION

The Biblical Promised Land

The Biblical Promised Land is the territory promised by God to the Israelites, the descendants of Jacob. The promise was first made to Abraham (Genesis 15:18-21) and then renewed to his son Isaac, and Isaac’s son Jacob (Genesis 28:13), Abraham’s grandson. The Promised Land was described in terms of the territory from the River of Egypt to the Euphrates river (Exodus 23:31) and was given to their descendants after the Exodus (Deuteronomy 1). The Promise Land area is where the state of Israel now occupies; it is their destiny to occupy the Land and it took years and generations of Abraham for the Israelites to have a homeland.

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*A keynote speech delivered by Distinguished University Professor Joseph Balogun at the third Christopher Agboola Ajao’s lecture on the occasion of the 55th annual conference of the Nigeria Society of Physiotherapy (NSP) held at Lokoja, Kogi State, Nigeria on October 29, 2015.

Memorializing the Legacy of Physiotherapist, Visionary Leader, Chief Christopher A. Ajao.
Protocol List

(i) Ambassador Isyaka Usman Akanson, Chairman Opening Ceremony
(ii) Mr. Luis Awute, the Permanent Secretary, Federal Ministry of Health
(iii) Captain (rtd.) Idris Wada, the Executive Governor of Kogi, State represented by Dr. Idris Omede, Honorable Commissioner for Health, Kogi State and Penultimate President of the Nigerian Medical Association
(iv) Dr. D. G. Eleshin, Medical Director, Federal Medical Centre, Lokoja
(v) Dr. B. F. Ehalaiye, the acting Chief Medical Director, Kogi State Specialist Hospital, Lokoja
(vi) Dr. Patience Osinubi, Head and Director of Hospital Services, Federal Ministry of Health, Abuja
(vii) Alhaji S. O. Aliyu, the Permanent Secretary, Kogi State Ministry of Health, Lokoja
(viii) NSP Past Presidents and Elders, Fellows of the NSP, Members of NSP National Executive Council
(ix) Mrs. Jumoke Smith, Chair of Conferences National Organizing Committee
(x) Mrs. Naomi Eniolorunda, the Chair of Local Organizing Committee
(xi) Revd. Adeoluwa Jaiyesimi, the Registrar Postgraduate Physiotherapy College of Nigeria
(xii) Mrs. Olufunke Akanle, the Registrar of the Medical Rehabilitation Therapists’ Registration Board of Nigeria (MRTB)
(xiii) Ladies and Gentlemen and Gentlemen of the Fourth Estate, the Press.